

3 GOVERNANCE

APPENDIX ON SHARE-BASED INCENTIVES

The following table represents the movements during 2017 of all unvested shares (the total number of vested shares held by (former) Management Board members are reported in Note 4.3.23 to the consolidated financial statements). Unvested LTI shares in the columns

Outstanding at the beginning and/or end of the year, are reported at the Target LTI numbers, with the actual vesting hereof in the year shown for the actual number as per the outcome of the performance criteria as per the Remuneration Policy. As at December 31, 2017 the following share-based incentives are outstanding:

statements). Onvested En	Outstanding	COTATTITIC	,					Fair value	Fair value of
	at the beginning of			Outstanding at the end of	Status at the	Vesting	End of blocking	of share at the grant	the TSR component
	2017	Granted	Vested	2017	end of 2017	date	period	date – €	€
Bruno Chabas – CEO									
2013 STI Matching Shares	25,171	-	25,171	-	vested			11.87	
2014 STI Matching Shares	32,777	-	-	32,777	conditional	2018		9.76	
2014 LTI	84,218	-	168,435	-	vested		2019	11.79	11.12
2015 LTI	83,878	-	-	83,878	conditional	2018	2020	11.51	14.78
2016 LTI	84,678	-	-	84,678	conditional	2019	2021	11.91	19.92
2017 LTI	-	80,817	-	80,817	conditional	2020	2022	14.31	19.62
	310,722	80,817	193,606	282,150					
Philippe Barril – COO									
Restricted shares ¹	50,000	-	-	50,000	conditional	2018	2020	10.50	
2015 LTI	55,919	-	-	55,919	conditional	2018	2020	11.51	11.31
2016 LTI	56,452	-	-	56,452	conditional	2019	2021	11.91	15.50
2017 LTI	-	53,878	-	53,878	conditional	2020	2022	14.31	15.54
	162,371	53,878	-	216,249					
Douglas Wood – CFO									
Restricted shares ²	30,000	-	-	30,000	conditional	2019	2021	12.71	
2016 LTI	42,339	-	-	42,339	conditional	2019	2021	11.91	15.50
2017 LTI	-	53,878	-	53,878	conditional	2020	2022	14.31	15.54
	72,339	53,878	-	126,217					
Erik Lagendijk – CGCO									
2015 LTI	55,919	-	-	55,919	conditional	2018	2020	11.51	11.31
2016 LTI	56,452	-	-	56,452	conditional	2019	2021	11.91	15.50
2017 LTI	-	53,878	-	53,878	conditional	2020	2022	14.31	15.54
	112,371	53,878	-	166,249					
Peter van Rossum – former CFO									
2013 STI Matching Shares	11,896	-	11,896	-	vested			11.87	
2014 STI Matching Shares	15,134	-	-	15,134	conditional	2018		9.76	
2014 LTI	51,847	-	77,770	-	vested		2019	11.79	9.56
2015 LTI	55,919	-	-	55,919	conditional	2018	2020	11.51	11.31
2016 LTI	56,452	-	-	56,452	conditional	2019	2021	11.91	15.50
2017 LTI	-	5,238	-	5,238	conditional	2020	2022	14.31	15.54
	191,248	5,238	89,666	132,743					
Sietze Hepkema – former CGCO									
2014 LTI	62,111	-	93,166	-	vested			11.79	9.56
	62,111	-	93,166	-					

¹ These shares were awarded to Mr. Barril as compensation for the loss of share-based payments at his former employer, and have been reported to the AGM in April 2015 in Agenda item 11.

² These shares were awarded to Mr. Wood as compensation for the loss of variable remuneration entitlements and other benefits in his previous employment, and have been reported to the EGM on 30 November 2016 in Agenda item 1.

The following shares (or other financial instruments) are held by SBM Offshore N.V. by members of the Management Board.

	Shares subject to conditional holding requirement	Other shares	Total shares at 31 December 2017	Total shares at 31 December 2016
Bruno Chabas - CEO	346,260	228,425	574,685	381,079
Philippe Barril - COO	_	_	_	_
Douglas Wood - CFO	_	_	_	_
Erik Lagendijk - CGCO	_	_	_	_
Total	346,260	228,425	574,685	381,079



