

2017

ANNUAL REPORT



EXPERIENCE MATTERS

3.2 SUPERVISORY BOARD



**Mr. F.J.G.M. Cremers – Chairman
(Dutch, 1952)**

Positions:

- Member of the Technical and Commercial Committee; Chairman of the Appointment and Remuneration Committee dealing with selection and appointment matters; Member of the Appointment and Remuneration Committee dealing with remuneration matters
 - First appointed in 2010, expiry current term in 2018
- Former CFO of Shell Expro UK and former CFO and member of the Board of Management of VNU N.V.

Other Mandates:

- Member of the Supervisory Board of Vopak N.V.
- Chairman of the Supervisory Board of Wolters Kluwer N.V.
- Member of the Board of Stichting Preferente Aandelen Heijmans
- Member of the Board of Stichting Preferente Aandelen Philips
- Member of the Board of Stichting Preferente Aandelen B KPN



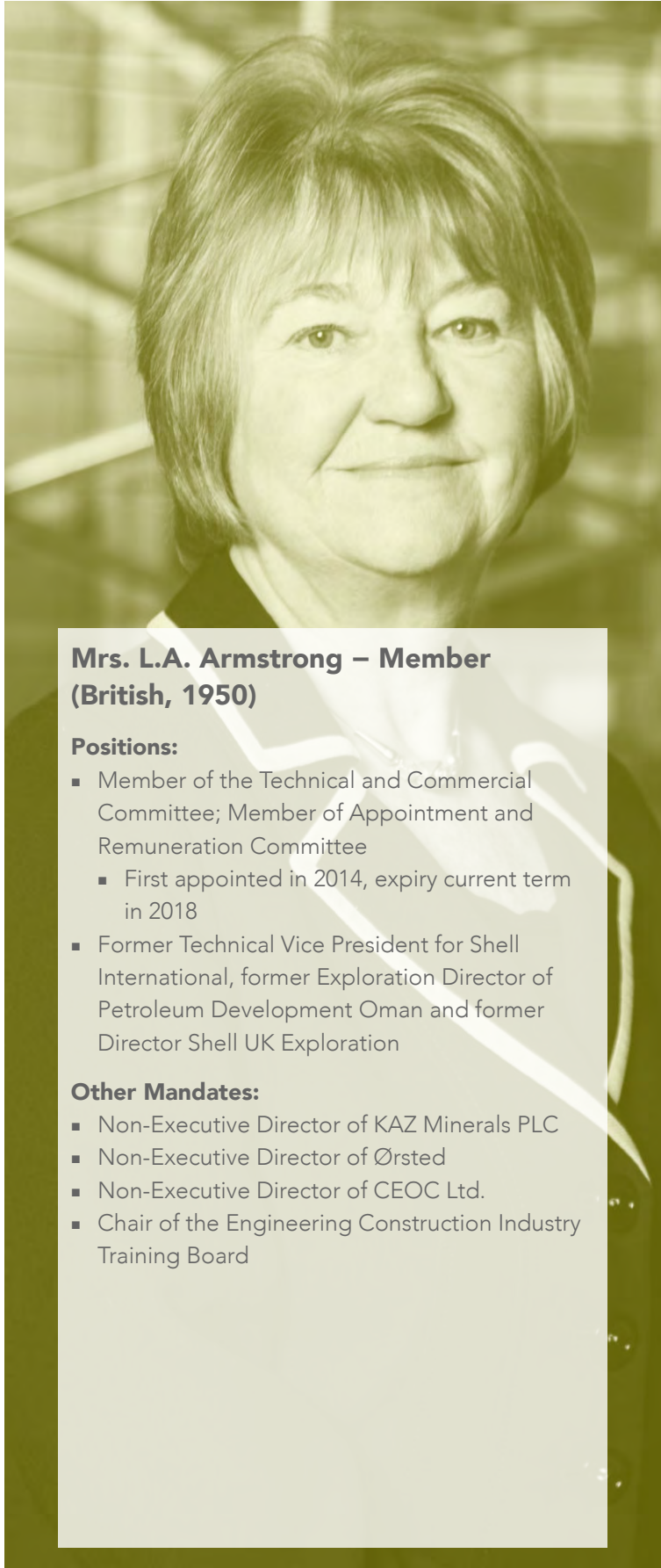
**Mr. T.M.E. Ehret – Vice-Chairman
(French, 1952)**

Positions:

- Chairman of the Technical and Commercial Committee
 - First appointed in 2008, expiry current term in 2020
- Former President and Chief Executive Officer of Acergy S.A.

Other Mandates:

- Non-Executive Director of Comex S.A.
- Non-Executive Director of Green Holdings Corporation
- Non-Executive Director of ISMKomix Ltd.
- Member of the Supervisory Board of Ace Innovation Holding B.V.
- Chairman of Seatrucks Group Ltd.



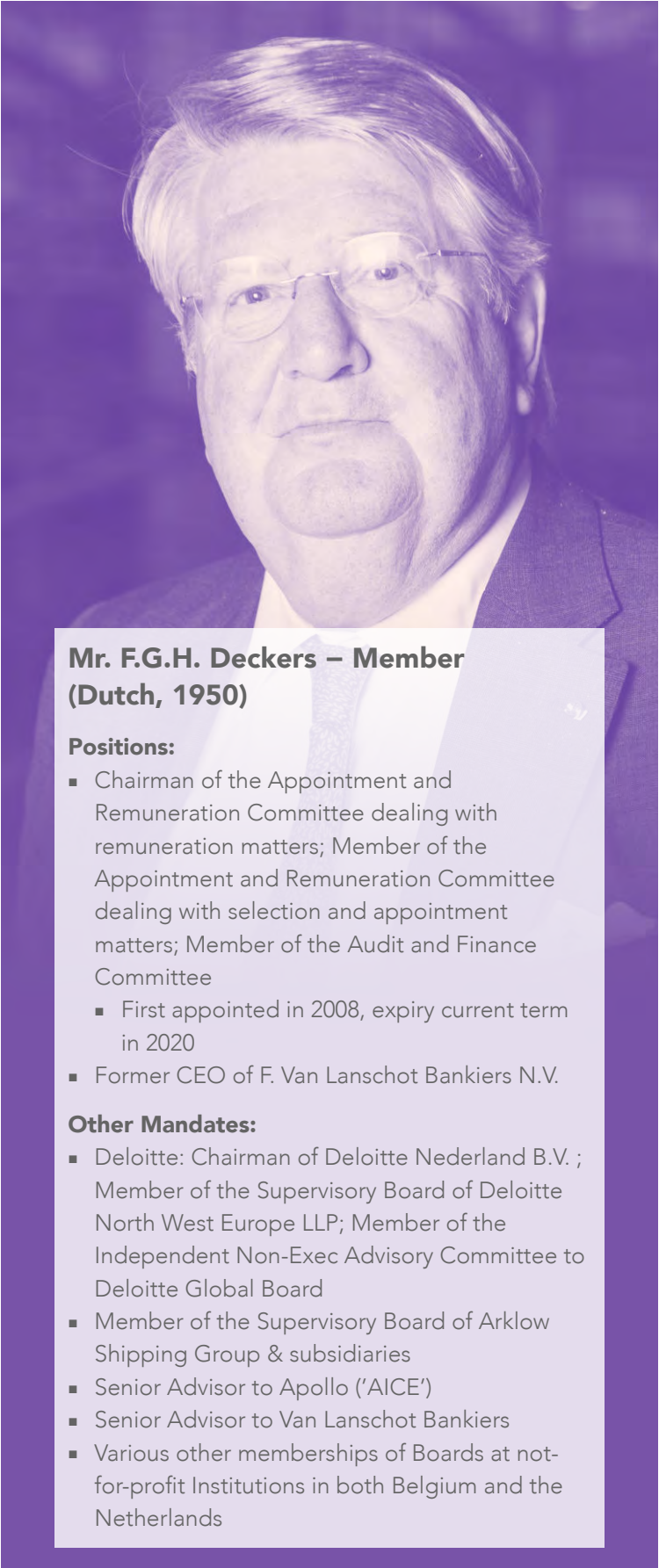
**Mrs. L.A. Armstrong – Member
(British, 1950)**

Positions:

- Member of the Technical and Commercial Committee; Member of Appointment and Remuneration Committee
 - First appointed in 2014, expiry current term in 2018
- Former Technical Vice President for Shell International, former Exploration Director of Petroleum Development Oman and former Director Shell UK Exploration

Other Mandates:

- Non-Executive Director of KAZ Minerals PLC
- Non-Executive Director of Ørsted
- Non-Executive Director of CEOC Ltd.
- Chair of the Engineering Construction Industry Training Board



**Mr. F.G.H. Deckers – Member
(Dutch, 1950)**

Positions:

- Chairman of the Appointment and Remuneration Committee dealing with remuneration matters; Member of the Appointment and Remuneration Committee dealing with selection and appointment matters; Member of the Audit and Finance Committee
 - First appointed in 2008, expiry current term in 2020
- Former CEO of F. Van Lanschot Bankiers N.V.

Other Mandates:

- Deloitte: Chairman of Deloitte Nederland B.V. ; Member of the Supervisory Board of Deloitte North West Europe LLP; Member of the Independent Non-Exec Advisory Committee to Deloitte Global Board
- Member of the Supervisory Board of Arklow Shipping Group & subsidiaries
- Senior Advisor to Apollo ('AICE')
- Senior Advisor to Van Lanschot Bankiers
- Various other memberships of Boards at not-for-profit Institutions in both Belgium and the Netherlands



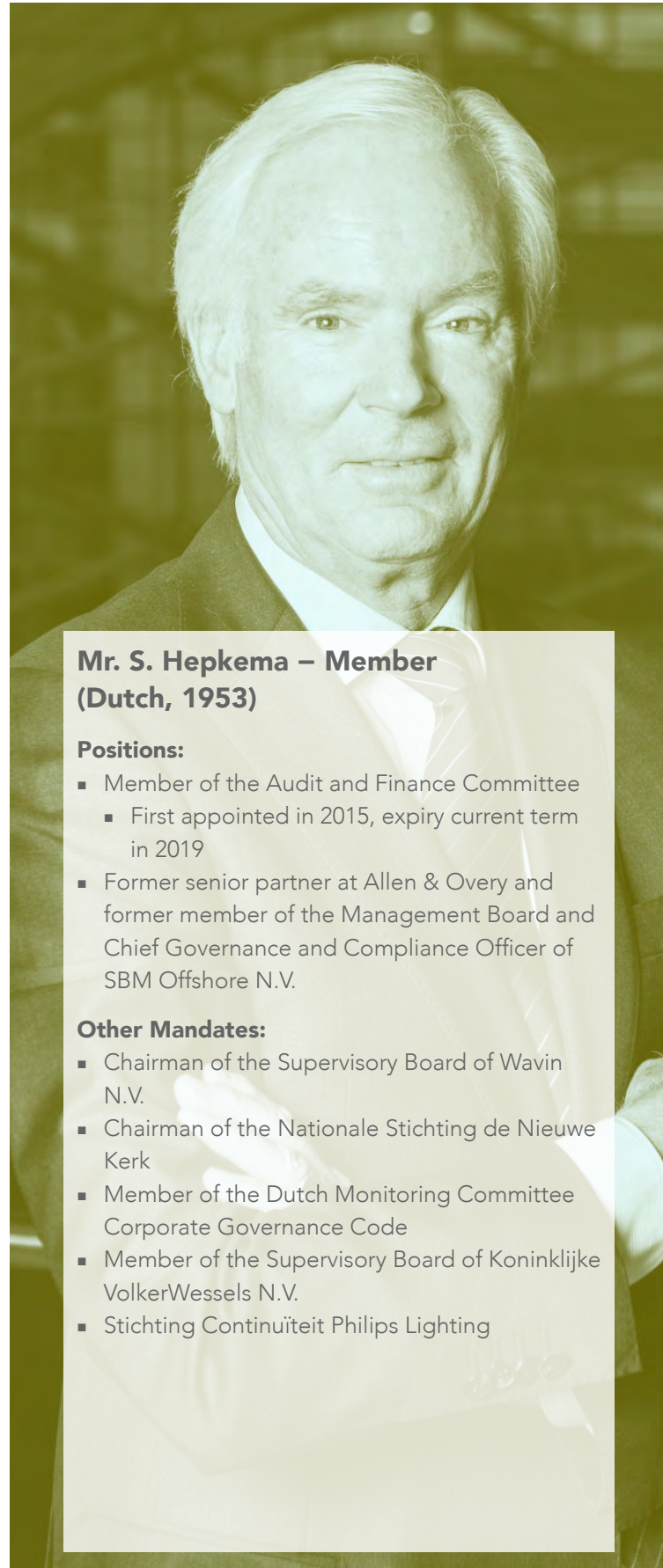
**Mr. F.R. Gugen – Member
(British, 1949)**

Positions:

- Chairman of the Audit and Finance Committee
 - First appointed in 2010, expiry current term in 2018
- Former Chief Executive of Amerada Hess Corporation in Europe and former Finance Director of Amerada Hess

Other Mandates:

- Executive Chairman of Smart Matrix Limited
- Director of POWERful women
- Advisor to Chrysaor Limited




**Mr. S. Hepkema – Member
(Dutch, 1953)**

Positions:

- Member of the Audit and Finance Committee
 - First appointed in 2015, expiry current term in 2019
- Former senior partner at Allen & Overy and former member of the Management Board and Chief Governance and Compliance Officer of SBM Offshore N.V.

Other Mandates:

- Chairman of the Supervisory Board of Wavin N.V.
- Chairman of the Nationale Stichting de Nieuwe Kerk
- Member of the Dutch Monitoring Committee Corporate Governance Code
- Member of the Supervisory Board of Koninklijke VolkerWessels N.V.
- Stichting Continuïteit Philips Lighting

A portrait of Mrs. L.B.L.E. Mulliez, a woman with dark hair, wearing a white shirt and a dark jacket. The background is a blurred industrial structure, possibly an offshore platform, with a purple color overlay.

**Mrs. L.B.L.E. Mulliez – Member
(French, 1966)**

Positions:

- Member of the Technical and Commercial Committee
 - First appointed in 2015, expiry current term in 2019
- A former CEO of Eoxis (U.K.)

Other Mandates:

- Chairperson of the Board of Voltalia
- Non-Executive director of Aperam
- Non-Executive Director for Morgan Advanced Materials PLC
- Non-Executive Director of Arcus Fund Supervisory Board

A portrait of Mrs. C.D. Richard, a woman with blonde hair, smiling. She is wearing a dark jacket over a white shirt. The background is a blurred industrial structure, possibly an offshore platform, with an orange color overlay.

**Mrs. C.D. Richard – Member
(American, 1956)**

Positions:

- Member of the Appointment and Remuneration Committee
 - First appointed in 2015, expiry current term in 2019
- Former Vice President Human Resources for Chevron Philips Chemical Company and former Senior Vice President of Transocean