

# 3.2 SUPERVISORY BOARD



Mr. F.J.G.M. Cremers – Chairman (Dutch, 1952)

#### **Positions:**

- Member of the Technical and Commercial Committee; Chairman of the Appointment and Remuneration Committee dealing with selection and appointment matters; Member of the Appointment and Remuneration Committee dealing with remuneration matters
  - First appointed in 2010, expiry current term in 2018
- Former CFO of Shell Expro UK and former CFO and member of the Board of Management of VNU N.V.

### **Other Mandates:**

- Member of the Supervisory Board of Vopak N.V.
- Chairman of the Supervisory Board of Wolters Kluwer N.V.
- Member of the Board of Stichting Preferente Aandelen Heijmans
- Member of the Board of Stichting Preferente Aandelen Philips
- Member of the Board of Stichting Preferente Aandelen B KPN



# Mr. T.M.E. Ehret - Vice-Chairman (French, 1952)

#### **Positions:**

- Chairman of the Technical and Commercial Committee
  - First appointed in 2008, expiry current term in 2020
- Former President and Chief Executive Officer of Acergy S.A.

# **Other Mandates:**

- Non-Executive Director of Comex S.A.
- Non-Executive Director of Green Holdings Corporation
- Non-Executive Director of ISMKomix Ltd.
- Member of the Supervisory Board of Ace Innovation Holding B.V.
- Chairman of Seatrucks Group Ltd.



Mrs. L.A. Armstrong – Member (British, 1950)

#### **Positions:**

- Member of the Technical and Commercial Committee; Member of Appointment and Remuneration Committee
  - First appointed in 2014, expiry current term in 2018
- Former Technical Vice President for Shell International, former Exploration Director of Petroleum Development Oman and former Director Shell UK Exploration

#### Other Mandates:

- Non-Executive Director of KAZ Minerals PLC
- Non-Executive Director of Ørsted
- Non-Executive Director of CEOC Ltd.
- Chair of the Engineering Construction Industry Training Board



Mr. F.G.H. Deckers – Member (Dutch, 1950)

#### **Positions:**

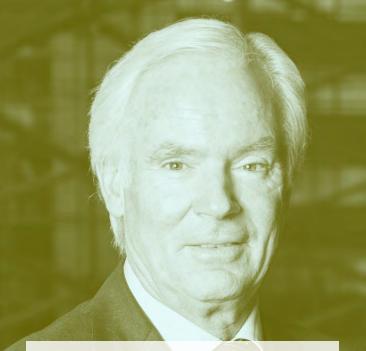
- Chairman of the Appointment and Remuneration Committee dealing with remuneration matters; Member of the Appointment and Remuneration Committee dealing with selection and appointment matters; Member of the Audit and Finance Committee
  - First appointed in 2008, expiry current term in 2020
- Former CEO of F. Van Lanschot Bankiers N.V.

#### **Other Mandates:**

- Deloitte: Chairman of Deloitte Nederland B.V.;
  Member of the Supervisory Board of Deloitte
  North West Europe LLP; Member of the
  Independent Non-Exec Advisory Committee to
  Deloitte Global Board
- Member of the Supervisory Board of Arklow Shipping Group & subsidiaries
- Senior Advisor to Apollo ('AICE')
- Senior Advisor to Van Lanschot Bankiers
- Various other memberships of Boards at notfor-profit Institutions in both Belgium and the Netherlands

## **3 GOVERNANCE**





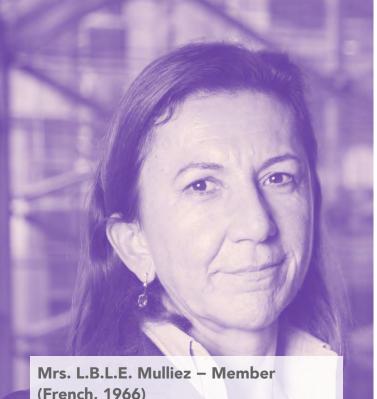
# Mr. S. Hepkema – Member (Dutch, 1953)

#### **Positions:**

- Member of the Audit and Finance Committee
  - First appointed in 2015, expiry current term in 2019
- Former senior partner at Allen & Overy and former member of the Management Board and Chief Governance and Compliance Officer of SBM Offshore N.V.

### **Other Mandates:**

- Chairman of the Supervisory Board of Wavin N.V.
- Chairman of the Nationale Stichting de Nieuwe Kerk
- Member of the Dutch Monitoring Committee Corporate Governance Code
- Member of the Supervisory Board of Koninklijke VolkerWessels N.V.
- Stichting Continuïteit Philips Lighting



(French, 1966)

#### **Positions:**

- Member of the Technical and Commercial Committee
  - First appointed in 2015, expiry current term in 2019
- A former CEO of Eoxis (U.K.)

#### Other Mandates:

- Chairperson of the Board of Voltalia
- Non-Executive director of Aperam
- Non-Executive Director for Morgan Advanced Materials PLC
- Non-Executive Director of Arcus Fund Supervisory Board



Mrs. C.D. Richard - Member (American, 1956)

#### **Positions:**

- Member of the Appointment and Remuneration Committee
  - First appointed in 2015, expiry current term in 2019
- Former Vice President Human Resources for Chevron Philips Chemical Company and former Senior Vice President of Transocean